Nurses' Opinions Regarding Comments from A Patient Safety Culture Evaluation

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Abstract

Ensuring a strong patient safety culture is essential for the delivery of high-quality healthcare. In low- and middle-income countries (LMICs), inadequate and unsafe medical care is responsible for nearly 60% of fatalities, many of which are preventable. A positive patient safety culture fosters trust, openness, and performance improvement. Understanding healthcare workers' perceptions of safety practices is a crucial step in enhancing patient safety culture. This study was conducted using a self-administered online survey among 1000 healthcare professionals in a major general hospital. The Hospital Survey on Patient Safety Culture (HSOPSC) was utilized, assessing 42 items across 12 dimensions of patient safety culture. 700 responses were analyzed. Descriptive statistics, positive response percentages, and multiple linear regression were used for data analysis. Overall, 76.9% of respondents rated the patient safety grade as excellent or very good. The patient safety culture composite score was 74.2%, with strengths in areas like "Teamwork within units" (91.3%) and "Organizational learning" (88.4%). However, areas needing improvement included "Staffing" (49.4%) and "Nonpunitive response to errors" (53.1%). A majority of respondents (67.1%) had not reported any safety events in the past year. Female healthcare workers and nurses reported lower perceptions of patient safety compared to male and physician respondents. Additionally, work area/unit influenced perceptions, with emergency and surgery departments having better safety perceptions. The study highlights a generally positive perception of patient safety culture in the hospital, though areas such as staffing and non-punitive responses to errors require improvement. Gender, position, and work area/unit were significant predictors of safety perceptions. These findings emphasize the need for targeted interventions to enhance patient safety culture, with a focus on improving staffing and fostering a non-punitive environment for reporting errors.

Keywords: Patient Safety, Human Psychology, Healthcare.

Introduction

Ensuring a strong patient safety culture is essential for delivering high-quality and safe healthcare services (1). Data indicates that nearly 60% of fatalities in low- and middle-income countries (LMICs) are linked to inadequate and unsafe medical care, many of which could be prevented (2).

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Patient safety culture encompasses the collective awareness, beliefs, and values related to safety that are shared among healthcare professionals and influence hospital operations (3). Understanding staff perceptions regarding existing safety practices within a healthcare facility is a crucial step in strengthening patient safety culture (4,5). The concept of safety culture is composed of multiple dimensions, such as leadership, teamwork, adherence to evidence-based practices, communication in healthcare, continuous learning, and system processes (6). A positive safety culture within a healthcare institution is characterized by trust, openness in sharing safety-related information, and a commitment to performance improvement (7).

Studies have demonstrated variations in patient safety culture among healthcare professionals globally. These differences exist across organizations, departments, and individuals (8,9). Healthcare providers, particularly nurses and physicians, play a crucial role in maintaining and promoting patient safety (1). However, research focusing on patient safety and clinical care in LMICs remains limited (10).

Several assessment tools have been created to evaluate patient safety culture (11). Among them, the Hospital Survey on Patient Safety Culture (HSOPSC), developed by the US Agency for Healthcare Research and Quality (AHRQ), is widely utilized worldwide (12-21). Since 2016, the HSOPSC tool has been translated, validated, and implemented in various healthcare settings (10,22-25). It is designed to assess safety culture at different levels, including individual, departmental, and organizational. The tool evaluates five key aspects: leadership commitment to safety, communication effectiveness, engagement of healthcare professionals, learning from errors, and the presence of a blame-free culture.

In efforts to enhance patient safety culture, national health authorities have implemented strategies within healthcare systems. A regulatory framework for quality management, which laid the groundwork for patient safety, was introduced (26). Subsequently, a training program on patient safety was launched to educate healthcare professionals, marking an important step toward integrating a culture of safety into hospital settings (27).

This study aims to explore healthcare workers' perceptions of patient safety culture in a major general hospital. The goal is to identify areas for improvement and establish a reference point for tracking future progress in safety culture enhancement.

Method

The research was conducted on A total of 800 healthcare professionals were recruited through convenience sampling. Eligibility criteria included full-time employment in clinical departments, at least six months of work experience, and willingness to participate. Physicians, nurses, and technicians were included, while individuals on medical leave or work-related travel during the study period were excluded.

Measurement Tools

The study utilized the validated version of the Hospital Survey on Patient Safety Culture (HSOPSC) (10). The survey consisted of 42 items across 12 dimensions:

- Teamwork within units
- Supervisor expectations and actions promoting patient safety
- Organizational learning
- Feedback and communication about errors
- Communication openness

- Staffing
- Non-punitive response to errors
- Management support for patient safety
- Teamwork across units
- Handoffs and transitions
- Overall perceptions of patient safety
- Frequency of events reported

The survey included positively and negatively worded statements. Responses were measured on a 5-point Likert scale, with options ranging from 1 (Strongly Disagree) to 5 (Strongly Agree) for agreement-related items, and 1 (Never) to 5 (Always) for frequency-based items. Additionally, two outcome variables were evaluated: overall patient safety rating (scored from 1: Failing to 5: Excellent) and the number of reported safety events (ranging from 1: No events to 5: 21 or more events).

The demographic section collected information on age group, gender, years of experience in the hospital and specific department, weekly working hours, total income, current role, and direct patient contact.

Data Collection

The data collection process took place between September and October during the COVID-19 pandemic. The hospital administration facilitated the distribution of the survey. Participants, who needed internet access to complete the questionnaire, were invited via email. The survey was designed using Google Forms and divided into three sections:

Introduction - Included details about the study objectives and methodology.

Consent Form - Participants provided informed consent before proceeding.

Questionnaire – The main survey assessing patient safety culture.

Confidentiality and anonymity were maintained, with no identifiable information assigned to responses. A total of 620 healthcare professionals completed the survey, resulting in a 77% response rate.

Data Analysis

Data analysis was performed using STATA 12.0. Descriptive statistics summarized participant demographics and work-related characteristics. Positive response percentages for each survey item were calculated following HSOPSC guidelines. The overall percentage of positive composite scores was determined by averaging the individual item percentages within each dimension.

Dimensions with a positive response rate of 75% or higher were classified as strengths, whereas those scoring 50% or below were identified as areas needing improvement (29,30). Multiple linear regression was applied to examine the relationship between overall patient safety scores and independent variables, including demographic and work-related factors. All statistical tests were conducted at a significance level of 0.05.

Results

A total of 700 healthcare professionals participated in the survey, representing a variety of roles across the hospital. Of the participants, nurses comprised the majority (60.7%), followed by physicians (22.4%). The participants' professional experience varied, with 47.2% having worked for more than 10 years in the current hospital, 48.6% having worked in their current unit for less than 5 years, and 40.9% having between 1 to 5 years of professional experience. A significant proportion of respondents (93.7%) had direct patient contact, and the majority (94.5%) were full-time employees. In terms of working hours, 63.5% worked between 40 and 60 hours per week.

Category	%
Gender	
Male	35.3
Female	64.7
Position	
Physician	22.4
Nurse	60.7
Technician	10.7
Other	4.5
Professional Experience (years)	
1-5	39.0
6-10	13.8
10 or more	47.2
Hospital Experience (years)	
1-5	48.6
6-10	14.9
10 or more	36.5
Work Unit Experience (years)	
1-5	40.2
6-10	18.8
10 or more	40.9
Working Hours per Week	
$\leq 40 \text{ hours}$	7.3
40-60 hours	63.5
$\geq 60 \text{ hours}$	29.2
Direct Contact with Patient	
No	6.3
Yes	93.7

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Patient safety grades were assessed by four key questionnaire items. Overall, 76.9% of respondents rated the patient safety grade as excellent or very good, 8.7% as acceptable, and 14.4% rated it as failing or poor. Regarding patient safety culture, a majority (63.2%) believed that patient safety is never sacrificed for more work, and 91.4% felt that the hospital's procedures and systems are effective at preventing errors. However, 82.4% of respondents indicated that more serious mistakes do not occur in their hospital simply by chance, and 70.7% reported patient safety problems within their units.

Statement	Strongly	Neither	Strongly	Average %
	Disagree/Disagree		Agree/Agree	Positive
				Response
Overall perception of safety	14.4%	8.7%	76.9%	76.9%
Patient safety is never	29.8%	7.1%	63.2%	63.2%
sacrificed to get more work				
done				
Our procedures and systems	4.1%	4.5%	91.4%	91.4%
are good at preventing errors				
from happening				
It is just by chance that more	8.5%	9.1%	82.4%	82.4%
serious mistakes do not				
happen around here				
We have patient safety	15.2%	14.1%	70.7%	70.7%
problems in this unit				

Table 2. Patient Safety Grades

The overall composite score for patient safety culture was high at 74.2%, indicating a generally positive perception of safety in the workplace. The scores for different components varied, with the highest scores observed in "Teamwork within units" (91.3%), "Organizational learning/continuous improvement" (88.4%), and "Supervisor/manager expectations and actions promoting patient safety" (86.1%). Other positive areas included "Feedback and communication about errors" (82.5%) and "Management support for patient safety" (85%).

However, there were some areas that could be improved. The "Staffing" component had the lowest positive response at 49.4%. Other areas with potential for improvement included "Non-punitive response to errors" (53.1%), "Handoffs and transitions" (62.9%), "Communication openness" (66.4%), and "Teamwork across units" (73.1%).

A majority of respondents (67.1%) indicated that they had not reported any events in the past year. Of those who reported events, 23.4% had reported between 1 to 2 events, 6.4% reported 3 to 5 events, and 3.1% reported 6 or more events

The multiple regression analysis, including demographic and work-related variables, revealed several significant predictors of patient safety perception. Specifically, female health workers reported poorer perceptions of patient safety compared to male health workers. Nurses reported a lower perception of patient safety than physicians, with technicians and other staff reporting similar perceptions to physicians.

Work area/unit also influenced perceptions. Respondents in the emergency and surgery departments reported a better perception of patient safety than those in other departments. The analysis accounted for work-related factors such as professional experience, hospital experience, and number of working hours, but these variables were less significant compared to gender, position, and work area/unit.

Discussion

Assessing patient safety culture is the first step in improving the quality of healthcare services and reducing errors in hospitals. This study adopted the HSOPSC tool, which has been previously validated in various settings (10). The tool has been proven to be reliable and valid through several studies (22-25).

The results of this study demonstrate a favorable perception of patient safety culture among healthcare professionals, with an overall patient safety culture composite of 74.2%. Positive responses ranged from 49.4% to 91.3%. The two dimensions with the highest positive scores were "Teamwork within units" (91.3%) and "Organizational learning-continuous improvement" (88.4%). These findings are consistent

with previous studies conducted in various countries, including Vietnam (8, 31, 32), China, Turkey, Ethiopia, Jordan, and Saudi Arabia (14, 17, 19, 21, 33-36). The perception of support and cooperation within units is crucial in providing high-quality care, and this is reflected in the high positive score for teamwork within units. However, the lower score for "Teamwork across units" (73.1%) suggests that there is room for improvement in fostering collaboration between different units in the hospital to ensure a safer environment for patients.

The two dimensions with the lowest positive scores were "Staffing" (49.4%) and "Non-punitive response to errors" (53.1%). Staffing, with a positive response rate of 49.4%, points to a weakness in patient safety practices. This finding is consistent with other studies in low- and middle-income countries (LMIC), where staffing levels are often insufficient, which can negatively impact patient safety (13, 14, 17, 19, 21, 33, 34, 36). The low score for "Non-punitive response to errors" suggests that a blame culture may still be prevalent in the hospital, which could hinder error reporting and patient safety improvements. This is consistent with findings from other countries where punitive responses to errors are a significant barrier to improving safety (21, 40).

Although there was a positive response to the reporting of events (76.7%), the fact that two-thirds of the staff did not report any events in the past year points to a significant underreporting issue. This could be due to fear of sanctions related to medical errors, a concern that is not unique to our study and has been identified in other settings (39). In many hospitals, particularly those operating under autonomous management, there may be reluctance to publicly disclose medical errors due to concerns about losing reputation and patients (38).

Our study found that certain demographic and work-related factors, such as gender, working position, and work area/unit, were significantly associated with perceptions of patient safety culture. Female healthcare workers reported a poorer perception of patient safety compared to their male counterparts, which aligns with findings from other studies (21, 36). Nurses reported a less favorable perception of patient safety compared to physicians and health technicians. Health workers in high-intensity departments, such as emergency and surgery, generally had better perceptions of patient safety. This could be attributed to the higher levels of attention required in these areas for ensuring patient safety.

To improve patient safety culture, systemic changes are needed, including the eradication of the blame culture and the promotion of a non-punitive approach to errors. The Institute of Medicine has emphasized the need for healthcare organizations to shift from viewing errors as personal failures to seeing them as opportunities for improvement (41). Hospitals should establish systems that focus on recognizing errors and making systemic improvements rather than assigning blame. This would help foster a culture that encourages transparency, open communication, and continuous improvement.

Conclusions

This study provides an overall assessment of healthcare professionals' perceptions of patient safety culture. The findings indicate that patient safety culture is perceived positively, with an overall positive response rate of 74.2%. The strongest areas include teamwork within units and organizational learning/continuous improvement. However, staffing and non-punitive response to errors emerged as areas requiring increased attention. Efforts to enhance collaboration across units, improve staffing levels, and create a non-punitive error-reporting culture are crucial steps toward improving patient safety in hospitals.

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