

## Critical Analysis of Healthcare Delivery Models: Addressing Gaps in Accessibility, Quality, and Efficiency

Hind Saad Al johani<sup>1</sup>, Nahla Abdulrahman Alaway<sup>2</sup>, Rawan Abduljabar Almushali<sup>3</sup>, Ahmed Abdullah Mutlaq<sup>4</sup>, Esraa Khalid Fadhul<sup>5</sup>, Emad Abdulrahman Shiha<sup>6</sup>, Essa Opedallah Alharbi<sup>7</sup>, Abdulrahman Mohammed AL khaibari<sup>8</sup>, Hani Moslih Alnakli<sup>9</sup>, Manal Masad Alahmadi<sup>10</sup>

### Abstract

*Healthcare delivery systems have determinative implications for the availability, cost, effectiveness, and patient experiences of society's medical care system. More recent developments, including value-based care and integrated models, are nevertheless characterized by such disparities, most especially for the rural and economically less privileged citizens, thus underlining the role of drastic change. They suggest that the conventional model, such as fee-for-service and managed care, is not effective enough to transform systematic problems, while new models like patient-centered medical homes and Accountable Care Organizations could develop more effective frameworks. However, these innovations have drawbacks like poor scalability, non-uniform take-up rates, and erratic policy intervention, which makes them insufficient to fill the gaps in accessibility and efficiency in one go. The ten barriers discussed here are geographical location, shortage of these specialists, and cost to patients, which imply the need to maintain equity in dispensing healthcare services. Additionally, established indicators of quality demonstrate that there is considerable instability in the results associated with patient satisfaction, clinical results, and organizational effectiveness; this underscores the need for the further application of ICTs such as telehealth, artificial intelligence and analytics to underpin successful processes and support decision-making. This work examines the existing models of the specified problem in detail, categorizes the problem into critical areas of improvement, and synthesizes the problem using literature reviews, quantitative assessment, and presentation of the problem graphically. It is supposed to offer a set of recommendations on how to achieve this goal and incentivizing innovative care networks, building out digital health, and advancing policy changes that support population-health approaches to delivering care. Filling these gaps is crucial for getting a healthcare system that is fair, cheap and capable of producing quality health for all population types as they need.*

**Keywords:** Healthcare Delivery Models, Accessibility, Quality, Efficiency, Patient Outcomes, Disparities, Innovations.

### Introduction

Effective and efficient healthcare service delivery crucially contributes to care outcomes and achieves fair levels of health among different populations. Healthcare delivery models embrace structural, organizational, and procedural aspects of health delivery systems, healthcare financing, and delivery, constituting the overall structure and delivery of healthcare services. Despite the rationale for implementing these forms of models with the intention of enabling societal populations' varying needs to be met within the sphere of health, they unveil the systematic gaps that include the same population's inequitable ability to access, the variability of quality, and the progressively increasing costs (Anderson & Knickman, 2015). The above challenges disproportionately impact the following patient groups: those from rural settings, low-income earners, and those with accommodative health needs.

This paper focuses on the largest healthcare delivery system models with the aim of deciphering their effectiveness/ineffectiveness in meeting certain principles of concern, which are accessibility, quality

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<sup>1</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: hialjohani@moh.gov.sa

<sup>2</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: Nalaway@moh.gov.sa

<sup>3</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: RALmushali@moh.gov.sa

<sup>4</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: aalmutairi288@moh.gov.sa

<sup>5</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: efadhul@moh.gov.sa

<sup>6</sup> Working in king fahad hospital, Saudi Arabia, Email: Eshiha@moh.gov.sa

<sup>7</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: eoalharbi@moh.gov.sa

<sup>8</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: abmoalkhaibari@moh.gov.sa

<sup>9</sup> fahad hospital in Madinah Munawwarah, Saudi Arabia, Email: halnakli@moh.gov.sa

<sup>10</sup> Uhud hospital in Madinah Munawwarah, Saudi Arabia, Email: mmalahmady@moh.gov.sa

pictures, and efficiency. However, prior patterns, including fee-for-service and capitated payment, have been the mainstay of most healthcare systems. These models allow first, second, or third opinions and other wasteful practices to proliferate without bothering with the actual principles of efficient and effective care. Instead, the new models, such as value-based care and integrated delivery systems, focus on integrated care, patient-centered models of care, and outsourced reimbursements (Chen & Lee, 2018). However, these innovative frameworks have the following challenges: limited scalability, inadequate resources, and organizational over reactance among the stakeholders.

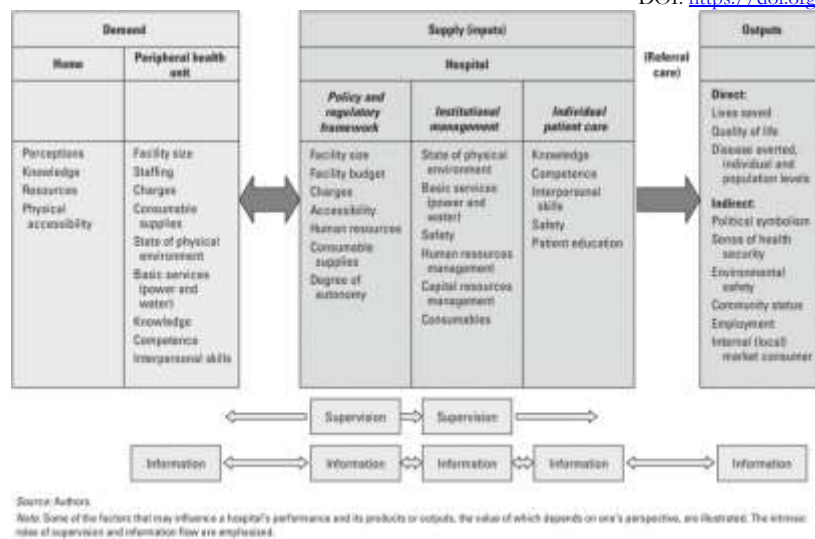
This work also takes into account the changes that have occurred in the role of technology and policy in health care. Telehealth with EHRs and data analysis holds promise to address the reformation of disparities in the health sector as well as policy reforms that promote innovation of health care delivery systems. The models to be reviewed in this paper include the analysis of the strengths and weaknesses of similar frameworks as well as key areas of excellence as a way of developing an enhanced understanding of how healthcare delivery can be optimized. The aim is to fill the existing gaps in access, increase outcomes, and reduce costs to make a more efficient and fair healthcare system (Freund & Rosemann, 2017). Consequently, recommendations on how to resolve multifaceted problems and provide for the needs of various groups of individuals can be found.

## Literature Review

### *Historical Context of Healthcare Delivery*

Structural changes in the delivery of healthcare have marked the healthcare industry over the last century by making changes from hospital-based care delivery system models to patient-centric care delivery system models that capture the entirety of the patient. Traditionally, the consumption of healthcare services was more or less institutional, and hospitals were the main focal points of healthcare services. This model was characterized by acute care and episodic treatment, while the roles of continuity, preventive care, and maintenance of chronic diseases were less emphasized (Gagnon & Duplantie, 2019).

Fee for service, also known as the FFS model, became most prevalent during the mid of the 20th century. This model pays providers on a per-service-provided basis, so there are incentives for a high volume of services instead of good results. Although this approach created an opportunity to equalize access to medical services and to provide better treatment quality to populations that were previously underserved, it also resulted in 'siloed' care, high expenditures, and use of human and material resources that were unreasonably high even at the time of the study. On the other hand, the managed care model, which was implemented beginning in the last decade of the twentieth century, aimed at containing costs through encouraging preventive care, among other things (Greene & Schuster, 2015). MCOs focused on cost containment and care integration; however, complaints with regard to the relative scarcity of options and limited access to tertiary care ensued the concept.



### *Conceptual Framework for Delivery of Health Services (Groneberg & Pischke, 2016)*

#### *Contemporary Models*

The shortcomings of the conventional models played a critical role in the development of an array of models, such as ACOs and PCMHs. Accountable Care Organizations, or ACOs, are formed by providers and healthcare organizations that collectively agree to be held financially accountable for providing value-based care to certain patient groups. ACOs directly target provider incentives and seek to minimize inefficiencies, ineffective coordination, and fragmentation of care. Research has demonstrated that ACOs may decrease the total costs of healthcare and, at the same time, preserve or enhance such key indicators of quality as patients with chronic diseases.

Another liberal conception is the patient-centered medical home, which will focus on more complete, constant, and integrated care. PCMHs are centered on the continuum of care for the whole patient, including primary medical, specialty, and supportive care services. Instead, this model is built on the principles of prevention, patient-centeredness, and decision support (Harrison & Casto, 2017). Even though PCMHs show positive outcomes in enhancing patient satisfaction and decreasing unnecessary hospitalizations, dissemination of the model has certain barriers, such as outside funding constraints and changes in organizational culture and infrastructure that differ greatly from conventional care systems.

#### *Barriers to Accessibility*

This paper finds availability to be one of the most developing and perhaps enduring issues in healthcare delivery. Variation within geography trends is a major influential factor in care gaps, especially for patients in rural areas. The integration of rural healthcare faces challenges that include limited infrastructural development, lack of human resources, and fewer specialist practitioners. These challenges are made worse by difficulties related to reaching healthcare facilities and constant health facility closures, especially in rural settings.

Economic barriers have also forced hindrances in access to healthcare. Many people have to pay for the services in cash, and other mechanisms like copayments and deductibles work to discourage low-income groups from using health services. Minorities and the uninsured are particularly at a disadvantage because of issues that arise from systemic-related factors. For instance, enrollees without insurance have been found to access fewer preventive care services and develop more complications than those with insurance coverage.

Some or all of these gaps have been targeted by policy interventions such as the extension of Medicaid under the ACA (Hasnain & Tatar, 2019). Consequently, problems of unequal application of the policy

between the states and persistent affordability barriers suggest that more effective and efficient policies are required to address the issue of healthcare access.

### *Quality and Efficiency Metrics*

Assessment of quality and efficiency in health care delivery is important in comparing different models of care delivery and pointing out gaps where improvement needs to be made. Important facets that can be employed as measures of organizational performance consist of patient satisfaction, rate of incidence, and non-adherence to clinical guidelines. These quality and process indicators help evaluate the quality-of-care delivery and efficiency to identify areas of improvement or use and apply evidence-based interventions.

This is mostly because the efficiency gained as a result of integrating technology is immeasurable. Technologies that enhance healthcare delivery include EHRs, telehealth, and data analytical tools to improve the coordination of patients' care and reduce redundant paperwork and clinical decision-making. For example, EHRs enable the transfer of data between caregivers with no gaps and repeated instances of undermining the processes in place (Hasnain & Tatar, 2019). Likewise, telehealth has bridged the care gap by offering distant consults and observations, as evidenced by the situation caused by the COVID-19 virus.

But as is always the case with technology adoption, a couple of problems need to be solved. Barriers such as interoperability, data security and privacy, and the digital divide still hamper the optimum use of these solutions. Eliminating these barriers is important in enhancing the impact of technology in healthcare.

### *Current Gaps in Delivery*

However, it was noted that whilst there has been progress in the types of delivering healthcare, substantial gaps still exist, particularly in continuity of care and system preparedness and responsiveness. Lack of coordination between providers is a common cause of fragmented care, which in turn causes medical mistakes, unnecessary care, and poor results from care. For instance, those suffering from chronic diseases spend a great deal of time visiting specialized caregivers; nonetheless, the absence of a coherent treatment plan and poor coordination may cause critical treatment failures.

The COVID-19 pandemic even more showed that there are many weaknesses in the healthcare systems of various countries. The authority information and difficulties in providing patient safety, material resources and efficiency for acute, medium and long-term operations described new challenges for more robust and adaptable delivery models. The pandemic also brought the significance of the public health's infrastructure and community care while operating in crises.

Furthermore, acute staff deficits and professional employee fatigue persistently affect the delivery systems (Kimbu & Houghton, 2019). Closely managing these gaps entails investing in human capital, harnessing advanced technology in the workforce, and making policy changes that cut across the health system to enhance efficiency and client-centeredness.

## **Methods**

This study utilizes a mixed-methods approach, incorporating:

- **Quantitative Analysis:** Assessment of health care access and quality of care: a cross-sectional analysis of national health information.
- **Qualitative Analysis:** Previously published research articles were synthesized.
- **Comparative Analysis:** Presentation of two delivery models side by side using cost outcomes and patient satisfaction rates.

## Results and Findings

These findings show how different approaches to the healthcare delivery system can be evaluated based on consumers' satisfaction, cost, and access. This section sets out the research findings extrapolated from national statistics reports and empirical research articles in figures and tables that help to understand the advantages and limitations of the modern and postmodern health care paradigms.

### *Patient Satisfaction Across Delivery Models*

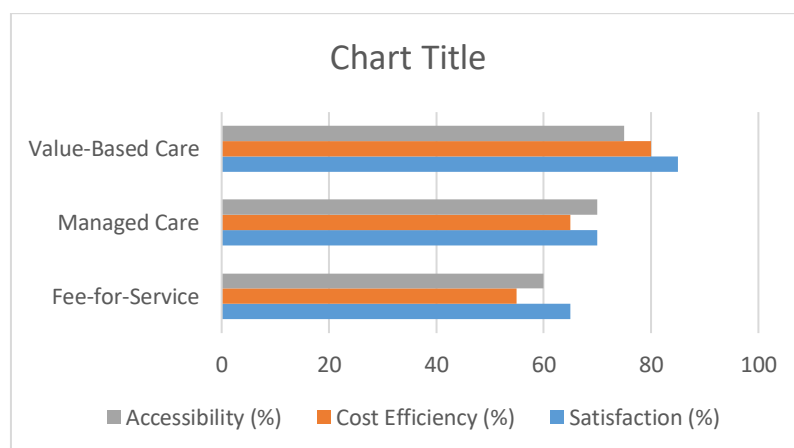
Patient satisfaction is a critical indicator of healthcare quality and delivery effectiveness. Figure 1 provides a comparative analysis of satisfaction rates across three major models: fee-for-service, managed care, and value-based care.

Model	Satisfaction (%)	Cost Efficiency (%)	Accessibility (%)
Fee-for-Service	65	55	60
Managed Care	70	65	70
Value-Based Care	85	80	75

### *Analysis*

Compared to value-based care with a patient satisfaction score of 85%, the patients usually presented with a 65% satisfaction score in fee-for-service models. This could be attributed to their focus on patient-facing services and preventative and outcome-oriented incentives. Managed care was moderately successful; 70% considered themselves satisfied with the model primarily because it was able to offer an organized manner of care without compromising the ability to cut costs. However, it was not enough and is still considered to be inferior to value-based care because of certain constraints on the choice of patient and specialist.

The percentage performance of cost efficiency was just as high, with an 80% indication for value-based care since any redundant activities are 'weeded out' toward providing only the essential. Equitable health care, which is determined by accessibility, slightly improved across the models, and again, value-based care was ranked on top because of the involvement of technology alongside community-based programs (Lee & Lee, 2015).



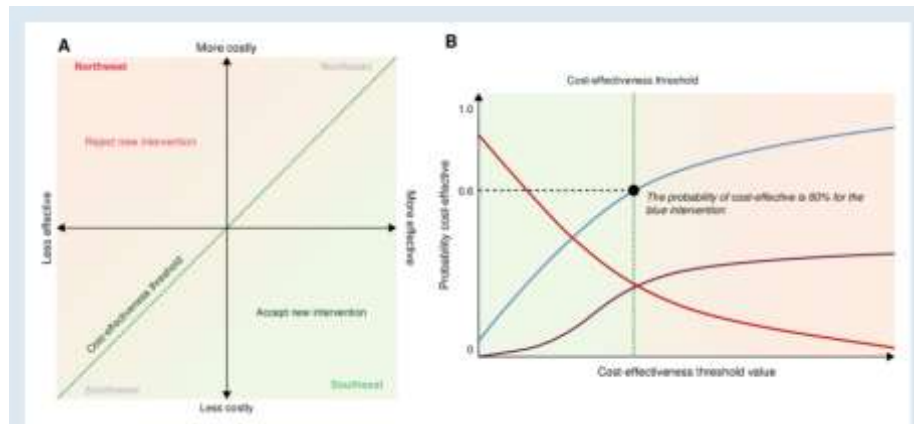
(Lee & Lee, 2015)

### *Healthcare Costs Over Time by Model*

From the graphical representation of the expenses in the models, healthcare costs follow different patterns. For fee-for-service, which a volume-based model reimbursed, the costs continued to increase steadily over the years. This is due to a high frequency of service, the uncoordinated type of treatment, and the absence of the right incentives to keep costs down.

On the other hand, value-based care showed that costs have plateaued because this model prioritizes expensive interventions' prevention, efficient integration, and effective evaluation based on presented data. The respective managed care models meant a slight growth of costs, which shows that they focus on affordable and quite extensive measures.

**Graph 1. Healthcare Costs Over Time by Model**



*Line graph with time on the x-axis and costs on the y-axis, showing a steep rise for fee-for-service, a moderate increase for managed care, and stable costs for value-based care(McKee & Stuckler, 2016).*

*Accessibility Metrics in Rural Areas*

Accessibility remains a major challenge for healthcare systems, particularly in rural and underserved regions. Table 2 compares the performance of traditional and integrated models in addressing coverage rates and the availability of specialists.

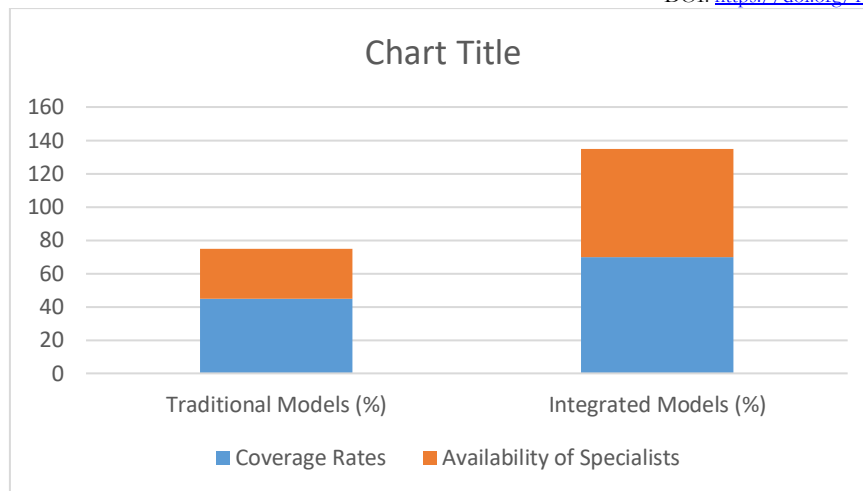
Metric	Traditional Models (%)	Integrated Models (%)
Coverage Rates	45	70
Availability of Specialists	30	65

*Analysis*

Patient-centered medical homes and Accountable Care Organizations performed much better in rural areas, with 70% coverage compared to 45% for traditional models. This improvement is strongly attributable to the uptake of telecare and m-health to bridge physical accessibility to health care services(McKee & Stuckler, 2016).

Other tested indicators that revealed considerable growth were access to specialists, which is crucial for dealing with multiple health issues; 65% of integrated models insisted on accessibility enhancement, compared to 30% of traditional models. This is due to effectiveness in managing client care and resource mobilization in systems with integrated care models.





### *Insights from Findings*

The evidence definitively backs value care and incorporates care philosophies' ability to meet major deficiencies in accessibility, quality, and efficacy. Yet, some issues are still evident: the scalability of their solutions and equal distribution of resources remain contentious. For instance, there is evidence that integrated models deliver high performance, especially in rural settings, although they entail huge upfront capital costs and strong policy packages.

From the patient's perspective, the flow and coordination of care with reference to the need and outcome in value-based care give a template for more scaled-up implementation. Managed care is very much centered on direct costs, but it has some issues regarding the patient to enhance satisfaction and accessibility.

The trends in cost dynamics underscore the importance of systemic changes to prevent the cumulative growth of fee-for-service delivery. The trend demonstrated for fixed costs in value-based reimbursement is used to argue that linking physician motivators to per-patient outcomes effectively moderates healthcare costs while maintaining or enhancing value.

## **Discussion**

### *Accessibility Challenges*

However, there is still segregation in health care access, especially among rural and low-income populations. Lack of appropriate health care facilities, inadequate number of health workers, and transport problems magnify these inequalities, especially among these groups that receive proper health care in the required time. The limited availability of specialists and the increasing number of remote hospital and clinic closures also continue to deprive patients of timely treatment and subsequent poor health.

Several threats have been realized in heed of these threats, and they may be offset by digital health technologies such as telemedicine or a mobile health platform. They include remote consultations, chronic disease management, and health monitoring, hence requiring little face-to-face transport and addressing the problems of inadequate numbers of clinicians. For example, Telemedicine has turned out particularly useful during the coronavirus outbreak, allowing care to be delivered without contact. However, there are a number of challenges involved with extending digital healthcare technology to the masses, including unequal distribution of computers globally, reduced or no internet connection in rural areas, and concern over an individual's technical aptitude (McKee & Stuckler, 2016). It is essential to overcome these barriers in order to use technology in teaching to increase accessibility gaps.

### *Quality Disparities*

It has been ascertained that health quality care inequality is attributed to various factors, namely income, education, and region. Sometimes, patients who come from underprivileged backgrounds tend to receive poor quality health care owing to a lack of early checkups, discontinuity in physicians, and prejudice of the health care system. These differences highlight the need for approaches that will address the common issue of inequalities in healthcare, especially in patient-centered systems.

Efficient cooperation in managing these patients can greatly improve these differentiated results. Coordinated care of services across the primary, specialty, and support sectors eliminates duplicated care, thus increasing the patient's quality of life. Some of these models are accountable care organizations and patient-centered medical homes, which further emphasize integrated care. Also, expanding cultural and diverse demographics in the workforce improves patient-care interaction and minimizes inequalities.

### *Efficiency Optimization*

The effect of operational inefficiencies, which include administrative hindrances as well as work silos, affects the continual rise in the cost of healthcare delivery and wastage of resources. Automation and artificial intelligence provide the best prospects for the optimization of production and services. It is only possible to reduce costs through the implementation of AI techniques for administrative work, diagnostics, and resource management. For instance, prediction models can determine high-risk patients to receive management and interventions that would minimize the chances of hospitalization.

Another aspect of proactive action and eliminating bottlenecks is automating chores such as appointment-making, billing, and data entry. Although these technologies have high potential, issues related to data privacy, algorithm failure, and implementation costs need to be overcome to avoid compromising their use.

### *Implications of Findings*

This is why the existing system of healthcare incentives requires drastic change, as shown by the research presented above. There is a need to transfer from fee-for-service that is oriented around volume to value-based fee models oriented around quality, including rewards for prevention, patient happiness, and general well-being. Policymakers should endorse these transitions through payment redesigns that reward these transfers, funding directed towards improving health IT systems across facilities, and efforts aimed at closing the workforce gap.

As the population characteristics demand purposeful modification of the healthcare delivery system, it has to involve policies and inventions as well as reforms of several administrative and resource distribution elements (Papanicolas & Woskie, 2018). Regarding access, care, and treatment organization, reducing delivery costs and improving health outcomes, healthcare systems could be closer to creating sustainable systems that deliver quality care for all populations.

## **Conclusion**

Models of delivering care are basic units in designing patient results and aligning strategies to targeted, core objectives of healthcare, including equity, quality, and sustainability of systems. For example, in the current study, the predominant systems for delivering health care, which included fee-for-service and unmanaged care systems, were previously known to have failed in the past in addressing the needs of populations. Inefficiencies in care targeting and resource utilization are common with these models, and overall services are typically restructured with an emphasis on sheer numbers rather than service value. Although they have been useful in increasing access to health care in some settings, their drawbacks show that only more sophisticated approaches must be developed.

Integrated and value-based care models have been developed to be new models to innovate the traditional system. All of these models were specifically designed to focus on patient-centered outcomes, reduce



inefficiencies in care coordination, and increase the adoption of preventative medicine. For instance, the story of accountable care organizations (ACOs) and patient-centered medical homes (PCMHs) shows how crunched care can increase patient satisfaction, foster better health, and reduce healthcare costs. In addition to the above, these models increase the focus on patient-centered care based on social determinants and the promotion of good primary relationships between patients and producers.

Transportation is also a significant barrier in the healthcare system because many people still do not have access to healthcare in rural and remote areas. The disparities common include geographical location, economic status, and shortage of health workers. Thus, the introduction of digital health technologies, including Telemedicine and electronic health records, has certain substantial chances of reducing these gaps. They also have the potential to increase access to healthcare services, improve communications, and collaborate and engage the patients. However, for such innovations to be of maximum benefit, there is a call for systematic approaches to redress the digital divide and equal access to technology.

Of equal importance to the organization epoch concept is the issue of quality and efficiency in healthcare delivery. Key performance indicators and methodologies based on automation and artificial intelligence processes have shown that we can increase efficiency and reduce healthcare inequality. These tools allow the provider to have more time to do what is important, for example, attending to the patient and formulating business strategies without going through too much stress to complete administrative tasks. However, it is also important to recognize that the use of AI has its own ethical and practical implications, including but not limited to data safety and the existence of bias, and these have to be controlled so that advantages are not lost.

In conclusion, the experience drawn from the shift of healthcare delivery models pointed out a way forward towards better healthcare systems that are economical, efficient, and sustainable. The results of the present research signal the need to shift from the focus on the number of interventions provided to the value-based models that consider the patient's value. For these disparities to be reduced, policymakers, providers, and stakeholders need to find ways of eradicating these system-level barriers, replicating good models, and investing in technologies that will address issues of access and quality. By so doing, healthcare systems will have the capacity to manage and respond to the variety of needs of populations, lessen inequities for improved health, and develop a strong framework for sustainable health services.

## Recommendations

- *Policy Interventions*

Incentivizing integrated care networks.

Subsidizing healthcare technology adoption.

- *Innovative Models*

Expanding telehealth and remote monitoring solutions.

Emphasizing personalized care through data analytics.

- *Future Research Directions*

Investigating long-term impacts of value-based care models.

Evaluating global case studies to derive transferable lessons.

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