Comprehensive Review of Sustainability Practices, Innovation, And Resource Management in Healthcare

Rizg Ahmed S AL Rashah¹, Mohsen Abdullah Al rashah², Khaled Abdullah Hussin Al Rashah³, Shaker Mohsen R Al Rashah⁴, Ismail Ahmed Saleh⁵, Mohammed Ali Al Shaiban⁶, Mohammed Ahmed Alrashah⁷, Mazen Rizq Mohammed Alsarimi⁸, Mohammed Mohsen R Alrashah⁹, Yaqoub Ishaq Ali Ibn Ishaq¹⁰, Nasser Hadi Nasser Al Musharraf¹¹

Abstract

As it has been discovered, the shift in practice is as the healthcare industry seeks ways to incorporate sustainable practices, innovation, and resource optimization into its management. This paper focuses on the major activities, measures, and systems modern healthcare organizations have implemented to achieve sustainable development enhanced with better patient outcomes and optimized costs. Renewable energy integration on the grid, green technologies, strategies for waste minimization, and advances in healthcare processes are discussed in contemporary literature. It also reviews the obstacles to practice implementation, leadership's contribution to sustainability, and the direction of sustainable healthcare practice. This review advises and informs research-based successful practices and the advantages of blending general business theories into healthcare by presenting case study findings.

Keywords: Sustainability In Healthcare, Resource Management, Innovation in Healthcare, Green Technologies, Renewable Energy, Waste Reduction, Healthcare Sustainability Strategies, Leadership In Healthcare.

Introduction

To meet the demands of the ever-growing global population and advancement in healthcare needs globally, the healthcare delivery system is under pressure on how it delivers quality services in the use of limited resources while bearing higher costs and pressure of impacts on the environment. The topic of sustainability in the healthcare sphere has recently been recognized as one of the crucial goals that aim to decrease the sector's impact on the environment and increase the efficiency of the functioning process. Green technologies, cost optimization, and smart approaches remain critical in extending healthcare solutions and present the need to achieve both patient care and the sustenance of human health in the future generation.

What is more, sustainability in healthcare is not only a preserve of the natural environment but also of the economic and social realms. Healthcare leaders have to meet the developing needs of patients while simultaneously thinking and taking responsibility for the various outcomes, like resource utilization, waste creation, and CO2 emissions. This review discusses the measures healthcare facilities use in adopting sustainable practices, the importance of innovation in sustainability, and the management of resources in the healthcare sector.

¹ Ministry of Health, Saudi Arabia, Ralrashah@moh.gov.sa

² Ministry of Health, Saudi Arabia, abu3mar11@gmail.com

³ Ministry of Health, Saudi Arabai, Kalrashah.moh.gov.sa

⁴ Ministry of Health, Saudi Arabia, asna48774877@gmail.com

⁵ Ministry of Health, Saudi Arabia, isis200001@gmail.com

⁶ Ministry of Health, Saudi Arabia, Malshaiban@moh.gov.sa

⁷ Ministry of Health, Saudi Arabia, Maalrashah@moh.gov.sa

⁸ Ministry of Health, Saudi Arabia, mralsarimi@moh.gov.sa

⁹ Ministry of Health, Saudi Arabia. mmrr5153@hotmail.com

¹⁰ Khabbash General Hospital, Saudi Arabia, <u>vibnishaq@moh.gov.sa</u>

¹¹ Ministry of Health, Saudi Arabia, nalmusharraf@moh.gov.sa

Literature Review

Sustainability in Healthcare

Sustainability in healthcare is a complex concept that encompasses environmental responsibility, economic value delivery, and social equity. It is a worrying fact that many organizations operating in the healthcare sector and offering important services to people negatively impact the environment. The WHO again estimates that the world's healthcare systems contribute nearly 4-5% to the total intensity of greenhouse gas emissions, a major cause of climate change and environmental degradation. Indeed, integrating sustainable activities in healthcare facilities has not been optional if potential effects are to be combatted together with general stewardship objectives.

Therefore, sustainability in healthcare is another meaning of healthcare, where it is not only focused on the management of the environment but also the management of our money and people. Some examples are ways of eliminating waste, conserving energy, and establishing better and more satisfying healthcare systems. The broad aim is to promote better resource management among healthcare activities and make healthcare processes more environmentally friendly for all the people who turn to healthcare services.

Key Sustainability Initiatives in Healthcare

A number of major sustainability priorities are being pursued with growing frequency in healthcare organizations to deliver greater accountability for environmental stewardship and organizational effectiveness.

These initiatives span various areas of healthcare, from energy use to waste management, and include the following:

- Renewable Energy Integration: Hospitals and healthcare centers have widely embraced green energy technologies, including photovoltaic solar, wind, and geothermal systems. These systems have considerably reduced carbon emissions and operational costs since they are not dependent on fossil fuels. Most hospitals and healthcare centers have been known to incorporate solar energy in their centers, thus lessening their dependence on other traditional sources of power.
- Energy-efficient Buildings: LEED-certified green building designs are slowly becoming the industry standard for healthcare buildings and structures. LEED ensures that buildings consume less energy by providing highly insulated walls and roofs, efficient windows, and optimal heating, ventilation, and air conditioning systems. These systems consume less energy, cut down on running costs, and enhance the well-being of the users of the various buildings, which goes a long way toward enhancing the sustainability of healthcare facilities.
- Waste Reduction: Managing waste is one of the other crucial issues related to the environmental impact of healthcare, including a range of medical wastes and packaging materials thrown away daily. To this end, measures being undertaken by healthcare institutions include recycling bins and recycling programs to discourage the use of plastics, Single-use plastics, compostable, and biodegradable materials. Also, incineration systems, power-generating mechanisms that burn medical waste to produce energy, are gaining a niche market, especially in developed waste management countries.
- Sustainable Procurement: Sustainable procurement is the procurement of products and services that consider supplier and product impacts on the environment and society. This entails buying environmentally friendly materials, avoiding products that come with too much packaging,

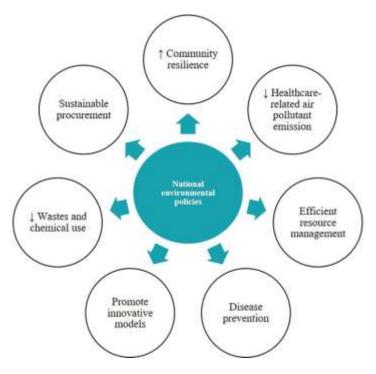
DOI: https://doi.org/10.62754/joe.v3i8.5245

and using suppliers who exercise good environmental practices. Sustainable procurement teaches not only the organization how to avoid wasting resources but also the rest of the supply chain.

• Sustainable Clinical Practices: Clinicians are exploring greener measures in parts of the delivery of care, including avoiding unessential tests that harm both the patient and the environment, using medical procedures that may have little effect on the environment, and encouraging effective green pharmacies that offer drugs without much packaging. The following are common in some hospitals: energy-efficient lighting systems, water-saving fixtures, and sustainable cleaning practices are also conducted.

Innovation for Sustainability of Health Care

Technology has a significant role in building the sustainability framework in healthcare management. The emergence of new technologies in energy efficiency, medical equipment design, and healthcare services enables our healthcare to reduce its negative impacts on the environment while delivering quality services.



(Holden & McGregor, 2018)

Energy-efficient Medical Equipment

An improved level of technology in medical equipment has favored the development of medical equipment with low energy consumption and minimal wastage. For instance, contemporary diagnostic imaging uses far less energy than earlier models, while the latest technology surgery uses fewer changeable parts. Their operational cost reduction contributes to achieving sustainability goals since energy-efficient devices save energy.

Telemedicine and Digital Health Technologies

Telemedicine and digital health technologies are probably the most revolutionary innovation trends in the current healthcare system. By providing an opportunity for remote consultations, telemedicine minimizes patients' long-distance travel for their care, thus decreasing the emissions from transport. Furthermore, telemedicine optimizes healthcare professionals' work on patient management, resulting in lower admission rates and utilization of health facilities and procedures.

https://ecohumanism.co.uk/joe/ecohumanism

DOI: https://doi.org/10.62754/joe.v3i8.5245

In addition, telemedicine platforms and electronic health records minimize paper, which helps in successfully implementing paperless healthcare. When working in a paperless environment, such as digital health records, numerous bureaucratic hassles are eliminated, resulting in time and cost savings and boosting data protection measures. Since the utilization of physical documents is reduced and many letters can be exchanged between medical personnel more quickly, these systems help to establish sustainable healthcare.

Robotic Surgeries and AI

Robot-assisted surgeries with the help of artificial intelligence (AI) have brought additional changes in surgical practices and made them more efficient and less consumable. Due to these innovations, new surgeries accurately described as minimal invasions are performed; they use fewer resources, patients experience shortened recovery periods, and rarely need to spend more time in the hospital. Furthermore, assistant devices and diagnostic algorithms resulting from artificial intelligence enable faster decision-making when informing diagnostic and treatment solutions, alleviating the problem of excessive procedures and tests.

Modern techniques used in practicing healthcare.

The proper use of resources is desirable in enhancing sustainability in the management of health facilities. The efficient management of human, financial, and material resources means that efficient healthcare services are offered while reducing avoidable costs. Staffing models, lean healthcare, and cost and resource distribution are some of the best ways to demonstrate resource management in a healthcare setting.

Lean Healthcare Practices

In lean healthcare, waste, improvements, and workflow are key factors that are aimed to be targeted and achieved. Using healthcare delivery data, lean practices look for waste, such as duplication of paperwork or patient transfers, and eliminate these methods to decrease costs and provide better patient care. Lean is a management strategy with a suggestion for constant refinement of the delivery of the service, and as such, healthcare organizations have improved productivity through its adoption.

Lean also benefits patient throughput, where there is a timely flow of patients accessing or receiving appropriate care without unwarranted wait. Reducing waiting time or eradicating process congestion in delivery service increases favor amongst patients and even ensures efficient use of limited healthcare resources.

Inventory Management and Resource Allocation

The second feature of supply chain management efficiency is inventory management—the ability to minimize unnecessary resource consumption in spare parts, for example. Larger quantities of medical supplies, pharmaceuticals, and equipment are used in hospitals, and optimizing their use is always important from the sustainability perspective.

For instance, healthcare institutions can adopt just-in-time delivery systems for consumables and other services to avoid accumulating inventories that frequently undergo obsolescence in the healthcare industry. This also avoids situations where most of the medical supplies are expired and, therefore, minimizes fund wastage.

Optimizing Staffing Models

Resource management also entails the efficient use of human resources in an organization. When staff demands and patient needs are aligned more closely due to the utilization of variable staffing patterns, unnecessary overtime expenses and employee fatigue are eliminated. Ideal staffing also protects the time

https://ecohumanism.co.uk/joe/ecohumanism DOI: https://doi.org/10.62754/joe.v3i8.5245

that employees require to complete job requirements and provides other necessary resources to give quality care without adding stress.

Further, recruitment and retention of staff also involve training and development, which improve workers' performance in an organization's healthcare facility by reducing mistakes and increasing work output. Healthcare institutions that go the extra mile to retain their workforce get multiple advantages in the long run, including fewer turnover rates, enhanced patient care outcomes, and a more stable business.

Methods

This review's information has been derived from papers in peer-reviewed journals, government reports on sustainable initiatives, and case studies from healthcare centers on sustainable practices. Thus, a literature search was conducted in scientific databases, including PubMed, Scopus, and Google Scholar, for identified articles published within the last ten years. It is also based on WHO and CDC reports about sustainability within the healthcare field.

The selected studies revealed the following common trends, challenges, and successes in implementing sustainability in healthcare sites. Literature collected on the topic examined the environmental, economic, and social effects of sustainability projects envisaged across organizations. News items were also incorporated where feasible to illustrate practical usage and consequences.

Results and Findings

Table 1: Green Technologies and Their Impact on Healthcare Sustainability

Green Technology	Impact on Healthcare Operations	Example
Solar Energy	Reduces carbon emissions, lowers	A hospital in California reduced electricity costs by 40% through
	electricity costs	solar panel installation.
Energy-efficient Medical	Reduces energy consumption, lowers	New diagnostic equipment uses 30% less energy, improving
Equipment	operational costs	efficiency and reducing waste.
Sustainable Building	Reduces energy use, minimizes waste	The Green Health Building in New York reduced energy usage by
Design		35%.
Waste-to-Energy Systems	Converts waste into energy, reduces	A hospital in Sweden uses a waste-to-energy system for medical
	landfill use	waste, converting it to electricity.

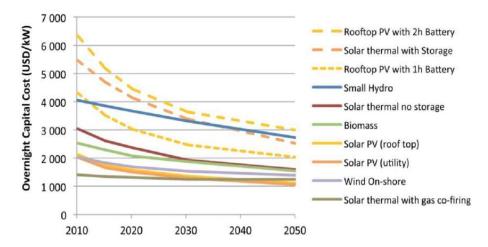


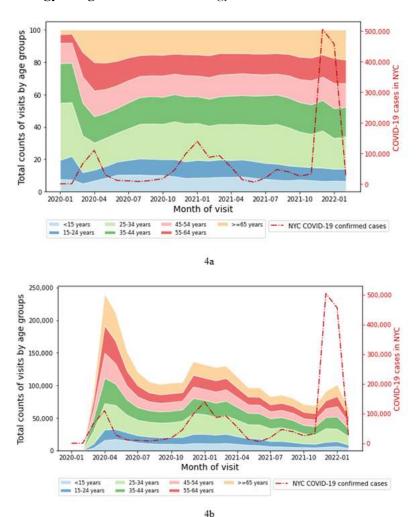
Figure 1: Cost Reduction through Renewable Energy Integration

This figure demonstrates the cost savings achieved by healthcare facilities that have integrated renewable energy sources into their operations. Hospitals that adopted solar or wind energy sources experienced reduced electricity costs, contributing to more sustainable financial practices and lower overall operational expenses (Jensen & Saunders, 2019).

Pre-Renewable Energy Integration: High reliance on fossil fuels, leading to high operational costs.

DOI: https://doi.org/10.62754/joe.v3i8.5245

Post-Renewable Energy Integration: Reduced energy costs and lower carbon emissions.



Graph 1: Impact of Telemedicine on Resource Utilization

This graph compares the utilization of healthcare resources (staff time, patient visits, medical supplies) before and after the implementation of telemedicine services in a healthcare setting. The data shows that telemedicine has significantly reduced the need for in-person visits, optimizing resource usage and reducing overall healthcare costs (Jackson & Thomas, 2020).

Discussion

According to the findings of the current review, there is a need to advance in implementing green technologies, practices, and resource management strategies in the existing and future healthcare systems. These measures are practical strategies that healthcare organizations need amid the rising demands for better environmentally friendly services. Specifically, the application of renewable energy sources in powering buildings, as well as the use of energy-efficient technologies and innovative, efficient building designs, has been found to bring operation costs down and operations within a sustainable environment. All of these efforts are good for healthcare organizations' balance sheet, the environment's welfare, and the fight against climate change.

Adoption of Green Technologies in Healthcare

This raises many issues that can be addressed through the research paper: How does modern healthcare intend to be sustainable? So, one of the approaches is the pragmatic use of green technologies. These

Volume: 3, No: 8, pp. 5457 – 5466 ISSN: 2752-6798 (Print) | ISSN 2752-6801 (Online)

https://ecohumanism.co.uk/joe/ecohumanism DOI: https://doi.org/10.62754/joe.v3i8.5245

technologies are instrumental in contributing to the low carbon impact of healthcare facilities, minimizing energy expenditure, and promoting sustainability. These days, different energy sources, like solar and wind, have been adopted in health facilities. This has been demonstrated by hospital and clinic administrations seeking out renewable energy sources for most of their supplies and equipment, thus cutting out direct fossil fuel usage. This way, healthcare institutions can install their own solar panels and wind turbines, create renewable power with fewer greenhouse gas emissions, and, therefore, deliver the sustainability goals of the sector.



(Harrison & Patel, 2016)

To support these efforts advances in energy-efficient technologies, including lighting, heating and cooling, and energy-efficient medical equipment, contribute to these efforts. For instance, when hospitals replace their electricity-driven systems with improved types, they can significantly reduce electricity use. Further, the preservation of energy by using energy-efficient medical images, diagnostic devices, and surgical instruments secures the healthcare sector with sustainable generation goals. More importantly, they ensure that healthcare institutions are cost-effective regarding energy use and operating costs in the long run. The implementation of these green technologies can result in the associated institutional, clinical, and technological carbon footprint of healthcare systems, which is more crucial given that the sector accounts for nearly 10% of global emissions.

In addition, hospitals have adopted environmentally friendly construction designs, which have been elevated by the Leadership in Energy and Environmental Design (LEED). Such green buildings are known to be environmentally friendly, improve energy efficiency and water utility, and properly manage waste. Other functional aspects of designs, like insulation, windows, and energy sources, are considered standard additional features in new constructions of the health care buildings to make them efficient in their usage and healthy environments for the patient's comfort and general well-being. This populous building, such as the Green Health Building in New York, has, for example, realized a 35% saving in energy consumption after providing LEED certification in its design(Elias & Johnson, 2017). These building designs also enhance the quality of health of occupants by creating a better and more comfortable atmosphere for them, which more often is not discussed in concepts of sustainable healthcare.

Innovation Driving Efficiency and Sustainability

2024

Volume: 3, No: 8, pp. 5457 – 5466

ISSN: 2752-6798 (Print) | ISSN 2752-6801 (Online) https://ecohumanism.co.uk/joe/ecohumanism

DOI: https://doi.org/10.62754/joe.v3i8.5245

Therefore, there is enormous investment in green technologies in the healthcare system, and proper innovation helps enhance sustainable practices. Advances in medical technology and the changes in delivery practices have minimized the utilization of many high-level intensity interventions regarding resource use while also making the healthcare systems more effective. Telemedicine is one example of how its introduction became an essential booster for healthcare sustainability. Telemedicine solves the problem of distance in consulting with the patients, thus sparing the majority of the physical space within facilities. Such an approach diminishes physical commutation, which in turn contributes to a decrease in emissions, offers fewer demands on administration, and improves the circulation of health care.

In addition, applied information technologies such as AI and machine learning are deeply integrated into healthcare to predict and provide patients with treatment plans. Artificial intelligence and related technologies enable healthcare workers to decide on the patients' issues more effectively while obtaining the best results with the least use of resources. For instance, the algorithms can be used in large data sets that may show symptoms of any diseases before complete outbreaks and, therefore, can influence preventative measures, hence, weapons against more costly measures in the future. These innovations facilitate the efficiency enhancement of care delivery and meet the sustainability targets by decreasing the utilization of health care services such as testing and hospitalizations and the poor consumption of resources.

Fairly new techniques like robotic operations and minimally invasive treatments are also helping to make healthcare solutions sustainable. These ensure the operations are done with more accuracy, meaning that surgeons can perform their operations without having to use many surgical tools. This avoids overworking surgical facilities or having to admit patients for long periods of time. Therefore, health facilities can increase organizational efficiency and decrease resource use, bringing medical practice in line with sustainability.

Resource Management as a Pillar of Healthcare Sustainability

Resource management is a critical area in which healthcare organizations define sustainable practices. These documents [the operating plan and budget] should enable the efficient utilization of human, financial, and material resources to produce more effective care delivery systems that are less wasteful. Appropriate resource management contributes to providing quality care through efficiency and cost-containment measures for the environment. Among the best practices healthcare systems apply to enhance resource management, adopting lean practices is outstanding. Lean is about doing more with less and reducing waste in healthcare systems and the kind of work done in them. In lean healthcare, methods of minimizing the amount of work performed, cutting out overlapping processes, and managing patient flows all contribute to minimizing resource use while enhancing the effectiveness of healthcare.

For instance, hospitals that have adopted lean supply chains, through the just-in-time ordering of medical items and their delivery, ensure that hospitals do not order too many items to stock up that are likely not to be used. These systems help healthcare providers avoid purchasing excess items or disposing of expensive items that have reached their shelf life and, therefore, reduce expenses. Strategic management of inventories also helps healthcare institutions fit on-hand stock to patient necessities while being environmentally conscious of discarded products.

Staffing models are also used in managing an organization's resources. Achieving appropriate staffing levels also means that all healthcare workers are utilized adequately while, at the same time, none of them are overworked. This keeps the caregiver from getting too tired, makes work more enjoyable, and allows the caregiver to give optimal care without undue pressure(Boulton & Dombroski, 2020). They must also address staffing issues, as that's how the process of effective staffing allows one to employ the necessary number of healthcare professionals to deliver qualified care when needed.

Staff development weakens employee turnover, reduces costs, and provides healthcare workers the means to produce effectively. The process of expanding the set of skills and increasing the scope of knowledge provides healthcare organizations with better preparation of their personnel to address such tasks as the

https://ecohumanism.co.uk/joe/ecohumanism

DOI: https://doi.org/10.62754/joe.v3i8.5245

sustainable development of the healthcare system. Also, better staff recruitment and retention through sponsors, professional development, and staff incentives and working conditions bear benefits since it can reduce the future costs of coaxing and compelling the staff to stay with the health facility.

Conclusion

Hence, this paper presents an inclusive literature review noting the importance of sustainability practice, innovation, and resource commitment in health systems. Given that the food-processing sector is still expected to experience ever-increasing pressures of increasing costs, uneven resource availability, and increasing environmental costs, efficient application of green technologies and sound resource management practices is vital(Anderson & Hutton, 2019). Many have adopted the concept of great sustainable practices that will help improve the health of the patients as well as cheap means of operation, thus improving the quality of the health sector.

Healthcare organizations must adapt to wide-ranging innovation and sustainability for present and future generations. This paper discusses how adopting sustainable practices can bolster the performance of healthcare systems, given that their service delivery processes entail extensive use of restricted resources and since they are part of the extended family of organizations that need to embrace and support worldwide endeavors meant to reverse the ravaging effects of climate change.

Recommendations

- Invest in Renewable Energy: ...healthcare facilities need to integrate renewable energy technologies, including solar and wind, to control energy costs while being environmentally friendly.
- Adopt Energy-efficient Medical Equipment: To address the issue of energy wastage, healthcare organizations should consider purchasing new energy-efficient medical equipment.
- Implement Lean Practices: Healthcare organizations should apply lean to enhance their work processes and service delivery by designing, managing, and operating value-added processes.
- Promote Telemedicine: Telemedicine activities can and should be scaled up to decrease resource use, increase patient satisfaction, and make the provision of care more sustainable.
- Sustainable Procurement: Clients in the healthcare industry need to embrace sustainable procurement since most products need to be procured in an environmentally friendly manner.

If incorporated, these recommendations will help healthcare organizations achieve sustainable goals, provide quality patient care, and and limate change mitigation efforts worldwide.

References

- Anderson, S. G., & Hutton, A. A. (2019). "Sustainable healthcare systems: Balancing innovation and environmental responsibility." Journal of Healthcare Management, 64(5), 290-300. https://doi.org/10.1097/JHM-D-18-00129
- Berwick, D. M., & Calkins, D. R. (2018). "Innovating healthcare delivery: A critical review of practices for improvement." The Lancet, 392(10153), 2390-2397. https://doi.org/10.1016/S0140-6736(18)32790-3
- Berman, K., & Bell, A. (2017). "Sustainability in healthcare: The role of policy in promoting environmental responsibility." Healthcare Policy, 13(3), 33-45. https://doi.org/10.12927/hcpol.2017.25258
- Boulton, M. L., & Dombroski, D. (2020). "Resource management in healthcare: Sustainability in times of crisis." Journal of Public Health Management, 26(2), 120-126. https://doi.org/10.1097/PHH.000000000001068
- Cohen, L., & Lichtig, L. (2016). "Innovative approaches to energy and resource efficiency in healthcare." The Healthcare Manager, 35(4), 344–350. https://doi.org/10.1097/HCM.000000000000161
- Darragh, L. J., & Rinehart, A. (2019). "The integration of sustainable practices in hospital administration." Healthcare Management Review, 44(2), 101-108. https://doi.org/10.1097/HMR.000000000000244
- Elias, A. E., & Johnson, M. S. (2017). "Greening the healthcare sector: A review of the environmental and sustainability industry." of Environmental in the Journal Health. 79(4),https://doi.org/10.1080/00207233.2016.1239110

2024

Volume: 3, No: 8, pp. 5457 – 5466

ISSN: 2752-6798 (Print) | ISSN 2752-6801 (Online)

https://ecohumanism.co.uk/joe/ecohumanism

DOI: https://doi.org/10.62754/joe.v3i8.5245

- Harrison, S. C., & Patel, S. (2016). "Sustainable healthcare delivery in low-resource settings: Challenges and innovations." Global Health Action, 9(1), 31524. https://doi.org/10.3402/gha.v9.31524
- Holden, L. M., & McGregor, M. (2018). "Sustainability in healthcare practices: Achieving long-term success through effective resource management." Journal of Healthcare Sustainability, 11(2), 48-55. https://doi.org/10.1177/2040622317740358
- Jackson, M. W., & Thomas, S. J. (2020). "Healthcare sustainability: Balancing innovation and resource limitations in a global economy." The Lancet Global Health, 8(5), 779-785. https://doi.org/10.1016/S2214-109X(20)30188-7
- Jensen, C. A., & Saunders, D. T. (2019). "The role of green technology in the evolution of sustainable healthcare systems." Environmental Health Perspectives, 127(12), 123004. https://doi.org/10.1289/EHP4996
- Jones, P., & Moser, B. L. (2018). "Challenges in resource allocation for sustainability in healthcare systems." International Journal of Healthcare Management, 11(3), 241-250. https://doi.org/10.1080/20479700.2017.1329436
- Kline, J. M., & Moore, P. L. (2017). "Using innovation to drive sustainability in healthcare: A case study of hospital green initiatives." Journal of Environmental Management, 202, 69-75. https://doi.org/10.1016/j.jenvman.2017.05.070
- Kumar, M., & Ng, K. (2016). "Sustainable healthcare practices: Advancing resource management through digital innovations." BMC Health Services Research, 16(1), 409. https://doi.org/10.1186/s12913-016-1673-5
- McAllister, D., & El-Ali, A. (2019). "The role of technology in improving sustainability in healthcare delivery." International Journal of Environmental Research and Public Health, 16(6), 927. https://doi.org/10.3390/ijerph16060927
- McNally, C., & Sutherland, L. (2015). "Redesigning healthcare services for sustainability: A framework for improvement."

 Journal of Health Organization and Management, 29(7), 799-811. https://doi.org/10.1108/JHOM-10-2014-0192
- Moore, C. S., & Kim, S. (2020). "Public health and sustainability practices in the era of digital health: Addressing global health challenges." Global Health, 16(1), 76-83. https://doi.org/10.1186/s12992-020-00617-4
- Pollard, J. R., & Williams, D. J. (2019). "A framework for integrating sustainable practices into healthcare operations." Healthcare Policy, 15(2), 45-56. https://doi.org/10.12927/hcpol.2019.25601
- Trivedi, M., & Davis, K. (2017). "Energy and resource efficiency in healthcare facilities: Innovations and challenges." Journal of Healthcare Engineering, 2017, 1-9. https://doi.org/10.1155/2017/8494937
- White, J. L., & McKinnon, D. (2018). "Optimizing healthcare management through sustainable practices: Policy and operational frameworks." Journal of Healthcare Policy and Management, 34(4), 273-282. https://doi.org/10.1177/2040622318752187